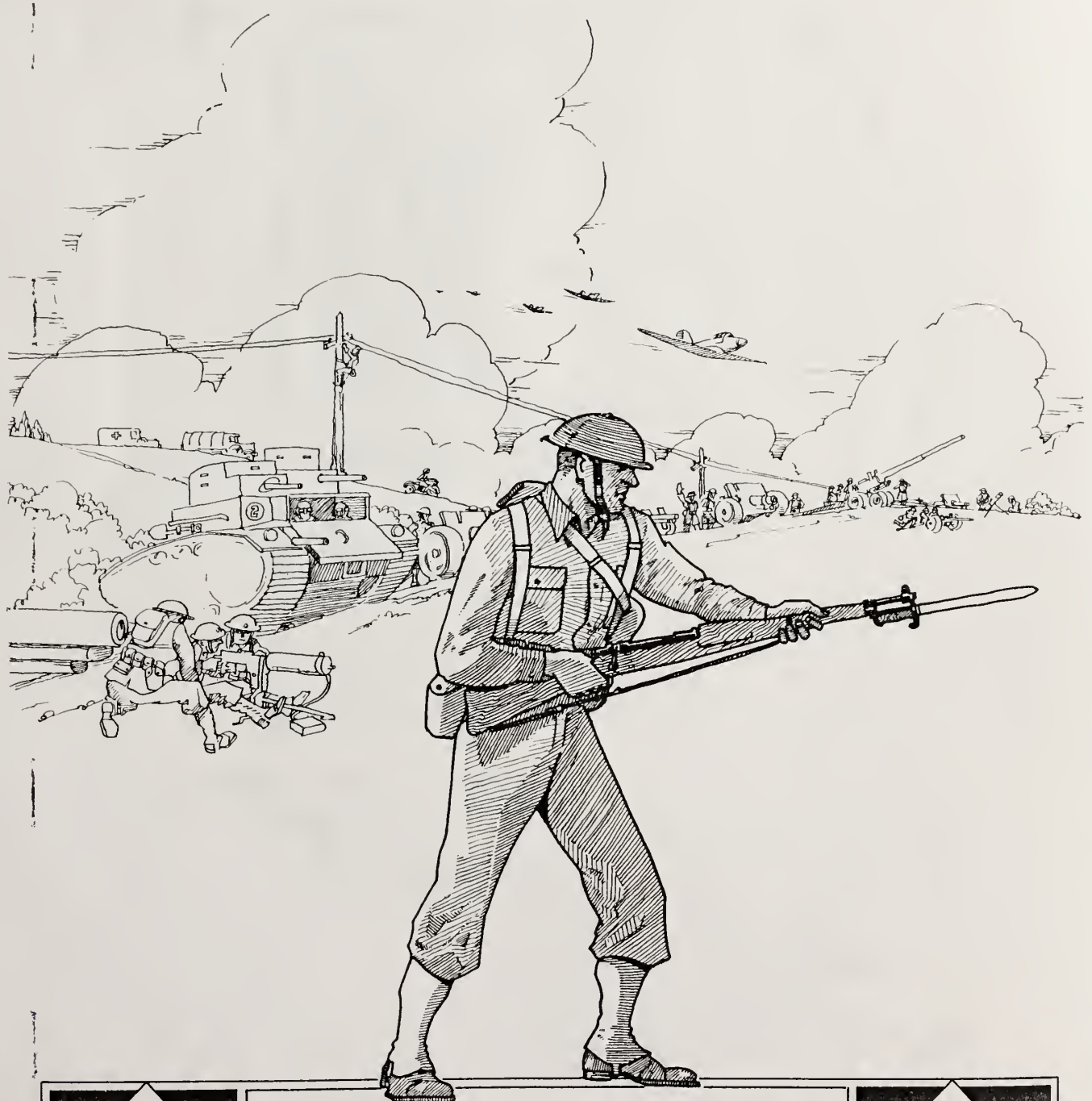


TRAINING PROGRAM

26TH DIVISION

CAMP EDWARDS, MASS.

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HEADQUARTERS 26TH DIVISION
CAMP EDWARDS, MASS.

TRAINING MEMO. # 1

January 10, 1941

Training Program
Feb. 3 - May 3, 1941

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TM No. 1, 26th Division, January 10, 1941

ERRATA

SECTION I. Par. 1, 1. (5) - Change Special Map No. F-1
to read: "Special Map No. F-2"

SECTION I. Par. 1, 1. (6) - Change "See Annex No. 5" to:
"See Special Map No. F-1" and
add the words: "assignments to
be made later."

SECTION II. Par. 1, h. (1) - Change "January 16, 1941" to:
"January 25, 1941."

SECTION II. Par. 1, i. (4) - Add after the words 26th Division the following: "See enclosure No. 4 for sample form."

SECTION III. Sec. 2 of Annex No. 2, Par. 4 -
Add: "January 24, 1941".

SECTION III. Sec. 4 of Annex No. 2 -
Change pages 3 - 4 - 5 to:
pages "2-3-4" respectively.

SECTION III. Sec. 5 of Annex No. 2 - Par. 5 (c) -
Delete the words "the" in
second line, and "insured"
on the third line.

HEADQUARTERS 26TH DIVISION
DIVISION TRAINING PROGRAM

Initial Phase --- 13 Weeks

SECTION I

Jan. 10, 1941

OBJECTIVE AND GENERAL POLICIES

1. - GENERAL:

a. Period and Scope:-

(1) Mobilization Training Plans provide for an initial phase of thirteen weeks intensive training of individuals and units up to and including the Regiment.

(2) This program covers the initial phase of training which, for planning purposes, commences Feb. 5 and terminates on May 3, 1941.

(3) Subsequent phases will be announced in later training Memorandum.

(4) All training will be conducted in accordance with the provisions of the following:

War Department Circular No. 2, dated September 10, 1940.

Training Regulations 10-5

Mobilization Regulations 3-1 (especially Section IV par. 13-17, inclusive and par. 33b) and War Department Mobilization Training Programs (MTP'S) issued in accordance therewith and pertinent Field Manuals, Technical Manuals, and other texts.

Training Memorandum No. 16, 17, 18, & 19, Headquarters First Army and this memorandum, (TM No. 1 - Hq. 26th Division)

(5) To permit immediate planning and the preparation of programs and schedules by troop commanders, this memorandum contains all essential information with respect to division coordination of the use of existing training facilities and for activities to be centralized under direct division control. Additional instructions will be issued in subsequent training memos as required.

(6) While the subjects of training, the allotment of time to each subject, and the sequence prescribed in MTP'S will be adhered to, the methods to be employed (except where specifically prescribed in the documents listed in (4) above), are charged to those responsible for the conduct of training and will be designed by them to reach the objectives and standards sought.

b. Objective

(1) The Objective is "To develop the highest combat efficiency in both the individual officer and soldier and the essential teamwork within the units of the separate arms and services to the end that each component arm or branch will, when combined as a division team, be capable of performing its respective role with such efficiency as to command the respect and confidence of every other component," -- THERE WILL BE NO COMPROMISE WITH QUALITY -- the results sought take precedence over all other considerations. Every other activity will be subordinate to training.

c. Individual Training

- (1) Modern warfare demands high standards of physical, mental and moral qualities of the individual. The individual is the foundation of the entire military structure and his training must be thorough. While this training never ceases, initially it must be sufficiently comprehensive to make him fully employable in group effort without retarding the group.
- (2) Leaders must be developed, consequently, latent qualities of leadership must be given opportunity to develop. Mistakes must be tolerated and by personal example, perseverance and strict impartiality, the instructor must develop the personal qualities and capabilities of the individual.
- (3) While moulding the individual into cohesive groups his individuality must be given opportunity for expression to enable him to give his best effort.
- (4) Technical knowledge and skill in the use of his weapon and equipment must be gained by good instruction and constant practice.
- (5) Smartness of appearance, military courtesy, soldierly conduct and bearing will be stressed at all times whether on or off duty.
- (6) The salute and other forms of expression of military courtesy will be brought to a high standard in this division. Every individual must be taught the true meaning and purpose of the salute and a rigid compliance with customs and regulations will be exacted.
- (7) All programs of training and other duties must be drawn to permit an equitable apportionment of fatigue and other details, together with sufficient time for recreation and rest.

d. Physical Training

- (1) Physical training and the conditioning of both officers and enlisted men for extended maneuvers and active campaign must not be perfunctory. This form of training will be given a comprehensive study by all troop commanders and a careful program of progressive development of the individual prepared. The daily program of training should provide all the exercise essential to maintain physical fitness. Hence, purely physical drills should be designed to secure good posture, freedom of movement and responsiveness to commands. Programs should include group games, drills in personal contact, mass athletics, competitive games and marches with increasingly heavy packs.
- (2) Bayonet combat and grenade throwing may be combined with physical training.
- (3) Every individual, both officers and enlisted men will be required to participate in physical training as prescribed in MTP'S. No other form of physical training will be required, except where troop schools held on other than the normal training hours for the purpose of developing instructors in physical training are considered necessary by troop commanders. Athletics of a recreational nature will be voluntary on the part of individuals participating.

g. Close Order Drill:

(1) Close Order Drill does not produce the desired results unless perfection in execution is attained and maintained. Precision will be maintained by an exacting compliance with the prescribed form and method whether during drills, ceremonies, or the incidental formation and marching of fatigue or other details. This method will be maintained throughout the entire training period.

f. Tactical Training:

(1) In the conduct of all tactical training, cognizance must be taken of the changed aspects of modern warfare as affected by new armament, equipment and means of transport which create new demands upon the capabilities of all ranks.

(2) Careful training in initiative will be given in all ranks in order that combat teams whether large or small may deal aggressively with fleeting opportunities. Junior leaders will repeatedly be told that inaction is criminal and that it is better to do something which may turn out wrong than to remain inactive.

(3) Every exercise will have as its objective the training of the soldier and the small unit to face unexpected situations and to deal with them effectively. Soldiers must be taught that they are superior to any enemy they are likely to meet and that speedy offensive will produce victory.

(4) In obtaining speed in execution, a true perspective of the means and methods must be maintained. There should be no attempt to create the appearance of speed by impetuous action. Careful and thorough planning of every essential detail will be stressed and speed obtained by constant practice and the elimination of non-essentials. Exercises will be repeated until the desired speed is obtained and no essential element has been slighted.

(5) Realism must be injected into every exercise. Plans must be drawn with very definite objectives in view; the time, terrain and other factors should be planned and selected to approximate as closely as possible those to be met in actual combat. Blank ammunition, fireworks, grenades, shell holes, barbed wire and all such means must be used to the utmost.

(6) Each exercise will adhere rigidly to the principle of simplicity. Methods must be designed to fit the mentality of the average soldier. Simple and easily learned rules will be more efficacious than elaborate theories.

(7) In all tactical exercises, knowledge of the situation, cooperation and communications will be overstressed to insure an adequate performance in these respects in actual combat.

g. Winter Warfare

(1) Training in snow and extremely cold temperatures will take due cognizance of these conditions during marches and tactical exercises, particularly during night operations, and special attention given to the following:

1. Winter Safety Regulations.
2. Treatment of sick and injured.
3. Care of motor vehicles.
4. Care of means of communication.
5. Armament, Equipment and clothing.
6. Camouflage.
7. Snow and ice as a protection against the fire of hostile weapons.

(2) Recreational skiing will be encouraged.

h. Combined Training:

(1) For such combined training as falls within the scope of this program, the combat teams provided in "Standing operating Procedure" for this Division (TM. No. 4 --16 June, 1940) will be maintained. Temporary attachment of troops, not included in present combat teams, may be made upon request of troop commanders.

(2) A progressive series of Command Post exercises will be conducted by all echelons of command and staff prior to and concurrently with the Battalion and Regimental Phases of Training. These exercises will emphasize the mechanics of command post operation and should be so designed as to stress in subsequent troop tactical exercises, (1) Flexibility of organization, coordination, speed, knowledge of the situation, simplicity, secrecy, initiative, realism and offensive spirit, (2) The need for standing operating procedure to expedite arrangements and transmission of information, (3) The changed aspects of modern warfare in the capabilities of armament, equipment and transport, (4) Defense against mechanized forces and low flying aircraft.

(3) Communications will be overemphasized with respect to the flexibility to be obtained in the use of present equipment in meeting the demands of the situation and the need for rapid installation and movement.

(4) Map and terrain exercises will be conducted concurrently with command post exercises during which logistical training for both combat and service elements will be emphasized.

i. Standing Operating Procedure

(1) Considerable scope will be allowed commanders of all units in the development of methods to reduce the amount of time required in making preparations for an assembly for movements, and in the transmission of orders and information. Each unit will, based on the methods adopted by its next higher echelon of command, develop procedure of its own. Care, however, will be exercised in the use of such methods and procedure that those principles and methods, enunciated in the texts of the service and staff schools of the Army and in Field Manuals are not circumvented by methods which will ultimately be found incomplete in essentials.

(2) In general, during this initial phase of training, efforts at developing standing operating procedure will be directed toward the details of expediting communications, arrangements for assembly and movement, loading and unloading vehicles, and all such time-saving expedients. It must be recognized that standing operating procedure of greater scope and developed to its fullest application presupposes a thorough knowledge of existing and proven principles. When these have been learned, and not until they have been learned, is it possible to improve upon them and thereby speed up the processes involved.

j. Training Plans:

(1) It is essential that every commander charged with the conduct of training have a clear conception of the objectives, the scope of training required during the period of this program, the means at his disposal and the methods prescribed by higher authority and those to be employed by him in order that every detail of planning for which he is responsible will be given careful study and preparation, and this knowledge shall be given timely transmission to all subordinates and training agencies which come under his control. It is not enough to prepare and issue a program, or a schedule--meetings of officers, non-commissioned officers, and all personnel charged with the conduct of training should be conducted to insure full orientation and timely action in securing the essential facilities and in the organization of training agencies.

(2) In the preparation of programs and schedules and in the selec-

j. Training Plans:

(2) Continued:

tion of training cadres for each training group, it must be expected that because of the exigencies of the conditions, changes in instructor personnel will be made and that use of facilities will, in many cases require rotation. Hence, all such programs and schedules will be drawn to provide such flexibility that sudden changes in weather, loss of key instructors, etc., will not seriously jeopardize any training activity.

(3) Initially training in each regiment, or similar unit, will be highly centralized in order to utilize to the best advantage the most competent instructor personnel and available facilities.

(4) The training of competent instructors, both officers and non-commissioned officers must be given first priority. No officer or non-commissioned officer will be permitted to conduct troop training until it has been ascertained positively that he is competent in the subject involved. Where even one or a small group of competent instructors is available they can develop additional instructors by means of troop schools. If there is not even one competent instructor available in any unit in an essential subject the fact will be reported promptly to the next higher commander.

k. Training Tests:

(1) Supervision of training by higher commanders will in all cases include the conduct of training tests in order to determine positively that training in any subject has been satisfactory completed. If the results of the test are unsatisfactory necessary corrective action will be taken and the unit tested in the same subject at a future date. Dates for such tests to be conducted by all commanders up to and including the division will be included in training programs.

l. Training Facilities:

(1) Timely anticipation of requirements in training equipment and facilities, and schedules providing for rotation of use where these facilities are inadequate for simultaneous use by all training groups within the regiment, is essential to the success of this program. All troop commanders will prepare plans to provide essentials and coordinate the use thereof, so that no time will be lost and that progressive training will result.

(2) Available ranges for weapons firing are allotted to regiments and separate units in attached schedules. Troop commanders will make timely inspection of ranges and plan their use as best fits their special requirements.

(3) Maximum use will be made of available buildings and other shelter for the conduct of indoor training during inclement weather periods and training schedules will be so drawn as to permit (where practicable and where necessary) alternate periods of indoor and outdoor instruction.

1. Training Facilities (Continued)

(4) Reconnaissance of all training facilities available to the division should be made by troop commanders in order that programs and schedules will include the use of such facilities as may be desired and which can be assigned by the Division or Post commander. Requests for their use should be made sufficiently in advance of the training period to permit essential coordination in assignment.

(5) Permanent drill areas adjacent to and including the billeting area of each regiment or separate unit are assigned (See Special Map F - 1). When not in use by the organization to which assigned the commander thereof may authorize other organizations to use the area.

(6) Training areas are assigned to each organization for the conduct of advanced tactical training. (See Annex # 5). Commanders will coordinate the use of these areas by their units. Areas, roads, bivouacs, etc., for more extended exercises will be assigned by division upon request of organization commanders. Plans should be so drawn as to vary as much as possible the terrain over which exercises are conducted.

m. Division And Troop Schools:

(1) See Section III for schools to be conducted by the Division.

(2) Schools for officers, non-commissioned officers, and specialists will be established at the earliest practical date and will be conducted by regiments in order to economize on instructor personnel, and to utilize the best available instructors to the fullest extent. These schools will be designed largely to produce instructors in sufficient quantity and quality to execute the unit training schedules, including the reception and training of selectees. Special schools conducted by regiment will include:

1. - Special weapons.
2. - Chauffeurs.
3. - Mess sergeants, cooks, and bakers.
4. - Misc. specialists.

n. Training Inspection

(1) Training inspections are a function of command and will be conducted by all commanders periodically to determine the status and progress of training.

(2) The division commander assisted by his staff will conduct training and tactical inspections from time to time throughout the regimental training phase. No interruption of the prescribed daily training schedules is involved.

o. Priority of Assignment of Selectee's:

(1) In the event that selectees are received from Corps Area Reception Centers in varying numbers of increments, the following priorities of assignments to units will apply, except for certain specialists:

1. Infantry Rifle Companies
2. Field Artillery Gun Batteries (lettered)
3. Field Artillery Anti-Tank Batteries.
4. Infantry Heavy Weapons Companies
5. Infantry Anti-Tank Companies
6. Engineer Rifle Companies
7. Infantry Headquarters Companies (Reg't'l)
8. Field Artillery Battalion Headquarters Batteries
9. Division Signal Company
10. Field Artillery Regimental Headquarters batteries

11. Infantry Battalion Headquarters Detachments
12. Infantry Brigade Headquarters Companies
13. Field Artillery Brigade Headquarters Battery
14. Medical Regiment Hospital Companies
15. Maintenance Company, Quartermaster Regiment
16. Engineer Headquarters and Service Company
17. Infantry Service Companies
18. Field Artillery Service Batteries
19. Field Artillery Combat Trains
20. Q. M. Truck Companies
21. Regimental Medical Detachments
22. Ambulance Companies, Medical Regiment
23. Collecting Companies, Medical Regiment
24. Headquarters and Service Company, Medical Regiment (or with priority 20)
25. Car Company, Q. M. Regiment
26. Ordnance Company
27. Bn. Headquarters, Medical, Engineer and Q. M. Regiment
28. Division Headquarters Company
29. Headquarters Detachment Special Troops
30. Military Police Company
31. All others

SECTION II

PREPARATION AND SUBMISSION OF PROGRAMS AND SCHEDULES, REPORTS AND RECORDS

1. Form and Substance of Programs and Schedules:

a. Reference - Attention is invited to paragraph 21, TR 10-5, which is quoted below:

"21. Training plans.- a. It is the duty of every commander to make the necessary plans for the training of his command.

b. Such plans are based on an estimate of the training situation, taking into consideration instructions from higher authority, training objectives: climate: terrain: personnel, facilities, and time available: and other conditions affecting training.

c. These plans are either training programs or training schedules:

(1) A training Program, giving the general plan for training the entire command over a considerable period of time, is prepared and issued by all territorial, post, camp, and unit commanders down to and including commanders of companies or similar units. The scope and contents of this program will depend upon the size and character of the command for which it is issued. In general it amplifies the training instructions received from higher authority and coordinates and directs the training of subordinate units. It includes such of the following as are appropriate:

a. A division of the training into phases or periods, if necessary, with an allotment of time and a training objective or subject for each phase. This will include any period required for combined training or training of the unit as a whole under the personal direction of the issuing commander.

b. Assignment of periods, when necessary, for the use of general training facilities by the various subordinate units or activities.

c. Citation of orders, regulations, or policies to be followed in the conduct of training.

d. General instructions as to any special features of training which are to be emphasized.

e. Instructions, if any, as to administrative duties in their relation to training.

f. Instructions as to the establishment, attendance, and conduct of troop or post schools.

g. Instructions in regard to tactical or training inspections, with dates of tactical inspections to be made by the issuing commander or higher commanders.

h. Instructions as to the submission of programs or schedules by subordinate commanders.

i. The date the program becomes effective.

(2) A Training Schedule, giving detailed instructions for the conduct of training over a short period of time, is issued by the commander of a company or similar unit for all training within the unit and by a higher commander only for such training as is to be conducted under his personal direction. It contains specific instructions, including text references when desirable, for each day's training as to what is to be done, who is to do it, when and where it is to be done, and the equipment required. If complete, no additional information is required for training during the period covered by the schedule."

b. Training Programs:

(1) Training programs will be prepared in accordance with paragraph 21 c (1) quoted above, using as a basis the training program of the next higher unit modified to fit local conditions of the objective sought, state of training, weather, and available training facilities and training aids.

c. Training Schedules:

(1) Training Schedules will be prepared in accordance with paragraph 21 c (2) of the reference cited above one week in advance.

(2) A master Schedule similar to Inclosure No. 2 should be prepared by each headquarters that controls training facilities and training aids as a part of its training program. Only the principal weekly activities of each unit are indicated thereon, other training required by MTP's will be conducted concurrently but need not be given in detail on the master schedule. Available training areas will vary as to terrain and units should be rotated thereon to afford varied training. Such a schedule will facilitate assignment of ranges and training areas, will indicate the status of training within subordinate units, and will furnish

c. Training Schedules: (2) Continued

a ready reference to officers charged with training supervision. Such schedules should be prepared well in advance to serve as a guide for subordinate commanders in preparing their schedules.

d. Training Period:

(1) All schedules will include 44 hours training per week as shown in the Mobilization Training Programs, except when reduced by legal holidays. The training day will be from 7:30 to 11:30 A.M. and from 1:00 to 5:00 P.M., except on Saturdays when the afternoon period will be omitted. These hours may be changed when limited facilities do not permit full use thereof during the normal training hours.

e. Training Time Lost:

(1) A record of time lost from training due to unforeseen contingencies will be maintained, and subsequent schedules modified so as to make up for the time lost on each subject so that the training objective will be ultimately attained by the end of the training period.

f. Training Progress Charts:

(1) Training progress charts will be prepared and kept up-to-date showing the training conducted and the degree of proficiency attained by each individual within companies and by each element of larger units.

(2) These charts will be utilized so as to provide an incentive towards competition and greater effort on the part of individuals or units.

(3) Every effort will be made by the maximum use of special instruction to bring each individual and each unit up to a satisfactory degree of proficiency in each subject.

g. Attendance Record:

(1) Attendance records will be maintained by each unit down to include companies for each training day showing:

a- Number of men present for training.

b. Number of men absent from training: indicate reason for such absence, as sick, detached service, special duty, or other reasons. Those on detached service with corps area installations will be shown separately.

c- Percentage of unit present for training, based on total strength less those on detached service with Corps Area.

(2) Result of investigation of excessive absences will be noted thereon by appropriate higher commander.

h. Submission of Programs and Schedules

(1) The training program of each unit will be submitted to the next higher commander for approval as far in advance as practicable and not later than January 16, 1941.

(2) The training programs of brigade, regiment, and separate organizations will be submitted to this Headquarters for approval.

i. Status Reports:

- (1) Regiments and separate organizations will submit to this Headquarters reports of training status of subordinate units as of the last day of each month in the form indicated by inclosure No. 3. The degree of proficiency will be determined by the next higher commander who will sign and submit these reports.
- (2) These reports will be broken down to show the degree of proficiency attained by the subordinate units in the several subjects prescribed in their training program.
- (3) Where outstanding weaknesses are indicated, a statement of reason for such weakness, and the corrective measures being taken will be included by appropriate commanders.
- (4) A report of the status and condition of all major items of training equipment and arms will be submitted weekly to G-3--26th Division. This report is in addition to the reports of strength and equipment as required by army regulations No. 345--80.

BY COMMAND OF MAJOR GENERAL ECKFELDT:

GEORGE L. GOODRIDGE
Lt. Col. Inf., Mass N. G.
Chief of Staff

OFFICIAL

WALLACE A. CHOQUETTE
Lt. Col., Inf., Mass. N. G.
A C of S, G-3

ANNEXES:

- | | |
|---------------------|---------------------------------------|
| No. 1 | Range Control (to be issued later) |
| No. 2 | <u>Division Schools</u> |
| | Section 1.- Communication Schools. |
| | " 2.- Intelligence Schools. |
| | 3.- Automotive Mechanic Schools |
| | 4.- Division Chemical Warfare Schools |
| | 5.- Division Pioneer School |
| | (6.- Bandsmen & Buglers School |
| To be issued later. | (7.- Medical Detachments School |
| | (8.- Administrative Schools |
| | (9.- Division CPX's |

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INCLOSURES

- | | |
|-------|------------------------------------|
| No. 1 | Schedule of Range Firing |
| No. 2 | Master Schedule |
| No. 3 | Form -- Training Status Report |
| No. 4 | Form -- Status of Equipment Report |
| No. 5 | Special Map No. F-1 |
| No. 6 | Special Map No. F-2 |
| No. 7 | Special Map No. F-3 |
| No. 8 | Special Map -- Range System |

SECTION III

ANNEXES AND INCLOSURES

SECTION III - ANNEXES & INCLOSURES

ANNEXES:

No. 1 - Range Control (to be issued later)

No. 2 - Division Schools

Section 1 - Communication Schools.

2 - Intelligence Schools.

3 - Automotive Mechanic Schools.

4 - Division Chemical Warfare Schools.

5 - Division Pioneer School

6 - Bandsmen & Buglers School)

7 - Medical Detachments School)

8 - Administrative Schools)

9 - Division CPX's.)

to be issued later

INCLOSURES:

No. 1 - Schedule of Range Firing

No. 2 - Master Schedule

No. 3 - Form -- Training Status Report

No. 4 - Form -- Report of Status of Equipment

No. 5 - Special Map No. F-1

No. 6 - Special Map No. F-2

No. 7 - Special Map No. F-3

No. 8 - Special Map -- Range System

Hq. 26th Div., Jan. 10, 1941.

COMMUNICATION SCHOOL

1. A Communication School for Enlisted men will be conducted under the direction of the Division Signal Officer and communication personnel of all units will attend this school as indicated on Chart A. Location of instruction areas later.

2. (a) This school is to be operated by the three arms concerned, infantry, field artillery, and signal corps. Each of these arms will be subdivided as follows:

BRANCH	WKS. PER WEEK	WKS. OF WEEKS	INSTRUCTIONAL GROUPS
Inf.	34	8	Radio - W. & Hsg. Ctr.
F.A.	28	8	Radio - W. & Hsg. Ch.
S.C.	34	8	Radio - W. & Hsg. Ch. Tel. & Ctr.

An open period exists in the Inf. Bn. L. & S. Grp., the 6th and 7th weeks are unassigned. Students are out on the 8th week.

(b) The infantry and signal corps will attend the school six hours on Mondays, eight hours on Tuesdays, Wednesdays, and Thursdays and four hours on Fridays. Monday's training will be the first six hours.

(c) The field artillery will attend the school four hours on Mondays, (A.M.) and eight hours on Tuesdays, Wednesdays, and Thursdays.

(d) Training in subjects other than those of a communication nature for communication sections will be prepared by organization commanders.

(e) Current tables of organizations will apply in selecting personnel and all personnel assigned to the school will continue through the entire eight week period. Personnel should be relieved of other duties in order that full attendance will be possible.

3. Unless otherwise directed, the school will start Monday of the third week after arrival at Camp Edwards.

4. Unit commanders will arrange transportation and messing details for students as directed.

5. A school for communication officers will be initiated which will cover the same weekly period as the school for enlisted men. This school will be held the final two hours of the daily training on Tuesday, Wednesday, and Thursday.

6. Certain selected personnel from communication units will be assigned as instructors in this school and also a school for replacement personnel.

CHART A

[illegible]

- (a) Includes Battalion sections.
- (b) " Sgts. & Cpls. operators, radio (inf.); radio operators in liaison sections oper. Plat. Hq. Btry 75 m n F. A. Bn
- (c) " Sgts. & Cpls. linemen for AT Co.; line foreman & asst. Line foreman, cable splicer, (signal company.)
- (d) " Sgts. leader, msg. ctr.; sect. chief & asst. sect chief, (signal company)
- (e) " Sgts. & Cpls tel. subd.; chief & asst. chief oper., (signal company)
- (f) " Corp. Clerk, & Corp record clerk, msg. ctr.
- (g) " Section leaders (inf. bn. det. "
- (h) " " radio & visual
- (i) " " wire
- (j) " St. sgts. radio; chief & asst. chief operator, (signal company.)
- (k) " St sgts. & sgts. signal
- (l) " Messenger & signalmen in F.A. units also messenger & signal man Btry. Hq. 75 m n F. A. Bn. & liaison sections oper. Plat Hq. Btry. 75 m F.A. Bn.
- (m) " Chief & asst. chief oper., (signal company)
- (n) " Wire chief & asst. wire chief, (signal company)
- (o) " Sgt. installer & repair man, (signal company)

SUMMARY OF TIME SCHEDULES

SUBJECT	Inf. Br. & Rpt.			Inf. Bn.	Fld. Art.		Signal Corps			
	Radio	Wire	M.C.		Radio	Wire	Radio	Wire	M.C.	T&T
Basic Sig. Conn.	8	8	8	8	8	8	8	8	8	8
Code Practice	120	-	72	72	120	-	120	-	-	-
Conn. Plat. Org.	4	4	4	4	-	-	4	4	4	4
C.P. Exercise	4	4	4	4	4	4	4	4	4	4
C.P. Installation	22	22	22	22	22	22	22	22	22	22
C.P. Operation	8	8	8	8	8	8	8	8	8	8
Cryptography	6	-	18	18	6	12	-	-	52	-
Fld. Teleg. Instr.	6	6	6	2	2	6	6	6	-	14
Fld. Telephones	4	16	4	2	4	16	4	16	-	16
Fld. Radio Nets	24	-	-	-	8	-	32	-	-	-
Line Circuits	-	14	4	2	-	14	-	14	-	14
Line Route Maps	-	4	4	-	-	10	-	9	-	8
Map Reading	-	-	-	-	-	-	-	-	40	-
Msg. Ctr. Proceed.	6	6	18	18	4	16	-	-	48	-
Messengers	-	-	4	4	-	4	-	-	20	4
Pigeons	-	-	4	4	-	4	-	-	4	-
Pole Climbing-Ties	-	12	8	-	-	12	-	24	-	24
Pyrotechnics	4	4	2	2	2	4	-	-	-	4
Radio Proceed.	20	-	12	4	10	-	24	-	-	-
Radio Sets-Mech.	22	-	12	-	10	-	32	-	-	-
Sig. Oper. Inst.	4	4	4	4	4	4	4	4	4	4
Staff Organ.	-	-	-	-	-	-	-	-	24	24
Svbd. Installation	-	12	8	2	-	8	-	8	-	8
Svbd. Mech.	-	12	8	2	-	12	-	12	-	24
Svbd. Operation	-	8	8	2	-	8	-	8	-	60
Teletype Proceed.	-	-	-	-	-	-	-	-	16	4
Tests	4	4	4	4	4	4	4	4	4	4
Visual Signaling	4	-	4	4	6	6	-	-	8	-
Wire Nets	-	100	10	10	-	18	-	98	-	-
Wire Types-Splices	2	12	6	2	2	12	-	12	4	12
Wire Laying Equip.	-	12	6	-	-	12	-	12	2	2
Totals	272	272	272	204	224	224	272	272	272	272

Jan. 10, 1941.

INTELLIGENCE SCHOOLS

1. In accordance with Training Memorandum, First Army, this Division will conduct Intelligence Schools for all commissioned and enlisted Intelligence personnel of the Division.
2. The primary objective of these schools is a thorough grounding of Intelligence personnel of all units in their duties with special emphasis on training in combat Intelligence and the development of team work between Intelligence groups. It should be borne in mind by all concerned that one of the purposes of these schools is to make qualified instructors of the student personnel and have them capable of giving adequate instruction to men who will join the Division at a later date.
3. An Intelligence School for all commissioned and enlisted Intelligence personnel of the 51st Field Artillery Brigade will be conducted by that Brigade conforming, where practicable in scope of work, subjects covered, and number of hours of instruction, to the Division Intelligence Schools for Infantry personnel.
4. The 51st Field Artillery Brigade will submit their schedule for the Artillery Intelligence School to this office not later than 12 noon.
5. Brigade S-2s will submit to the division G-2 on or before January 24, 1941, a complete list of Intelligence personnel, commissioned and enlisted, within their respective Brigades, giving name, rank and organization.
6. Administrative personnel for the Division Intelligence Schools will be as follows:

Commandant; Lt. Col. E. W. Lancaster, G-2, 26th Division.
Assistant
Commandant; Captain A. W. K. Billings, Jr., Asst. G-2,
26th Division.
Master Sergeant Edward A. Parker.
Sergeant Maurice C. Tompkins, Jr.
Private 1st Class, Robert W. Booth.
7. The duration of the schools will be six (6) weeks, with an average of ten (10) hours of instruction per week.
8. School sessions for both Infantry and Field Artillery will be held mornings beginning with the third (3rd) week of training, from 7:30 a.m. to 11:30 a.m. Students will report promptly at the assembly point each morning at 7:30 a.m. for roll call and to receive necessary instructions and equipment for the day's work. The ten hours of weekly instruction will be divided ordinarily as follows:

Monday mornings, 4 hours
Tuesday mornings, 4 hours
Wednesday mornings, 2 hours
9. The Division Intelligence School for Infantry personnel will be conducted on the days and during the hours shown on the attached schedule and as indicated below;

INFANTRY INTELLIGENCE SCHOOL SCHEDULE

26TH DIVISION

Section 2 of Annex N322 to TM. Memo #1, Hq. 26th Div.

DIVISION TRAINING WEEK	3		4		5		6		7		8	
	1	2	3	4	5	6	7	8	9	10	11	12
SCHOOL WEEK												
MONTH												
DATE												
DAY OF WEEK												
SUBJECT												
	HOURS											
MILITARY ORGANIZATION	1	1										
AERIAL PHOTOS					1	1						
CONVENTIONAL SIGNS	1	1										
MAP READING	1	1										
MAKING OVERLAYS	1	1										
POSTING SITUATION MAPS												
COMPASS, FIELD GLASS, STEREOSCOPE												
INTELLIGENCE ORGANIZATION												
INTELLIGENCE COLLECTION												
INTELLIGENCE DISSEMINATION												
ESTABLISHMENT OF OP'S												
OPERATION OF OP'S												
ENEMY EXAMINATIONS												
SKETCHING												
INTELLIGENCE DOCUMENTS												
COUNTER INTELLIGENCE												
IDENTIFICATIONS												
COMMUNICATIONS												
HASTY TRENCHES, CAMOUFLAGE												
REPORTS, MESSAGES												
INTELLIGENCE EVALUATION												
PRACTICAL EXERCISES												
TOTAL HOURS	4	4	2	4	4	2	4	4	2	4	4	2

Texts - FM 5-20; 21-35; 21-30; 30-5; 30-10; 30-15;
30-25; 30-30; 100-5; 101-5; SOFM Part II; BFM Vol. 1,
Chap. 5; HFM Vol. I, Chap. 9; AR 380-5; 600-700;
TR 210-10; 440-325.

Actual locations where the various subjects will be taught will be furnished at a later date. Units will furnish transportation for their personnel to and from the school assembly point.

Equipment. Unless otherwise notified, all students will attend all school sessions with the following equipment: notebook, pencils, colored pencils, field glasses, compass, protractor, ruler, and map case.

Unit groups will bring their plane tables and such other sketching equipment as they may have.

Maps, blackboards, chalk, overlay paper, and general supplies for the use of the entire school will be furnished by this headquarters.

Map measurers, alidades, Humphrey scales and similar equipment will be useful to students and should be brought to school sessions if available.

As some of the school sessions will be held outdoors, students should come to classes with the necessary heavy clothing for outdoor work.

BY COMMAND OF MAJOR GENERAL ECKEELDT:

GEORGE L. GOODRIDGE
Lt. Col. Inf., Mass. N.G.
Chief of Staff

OFFICIAL

WALLACE A CHOQUETTE
Lt. Col. Inf., Mass. N.G.
A C of S, G - 3

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SPECIAL MAP F-4

Areas 41 to 714 18, 26 & Division

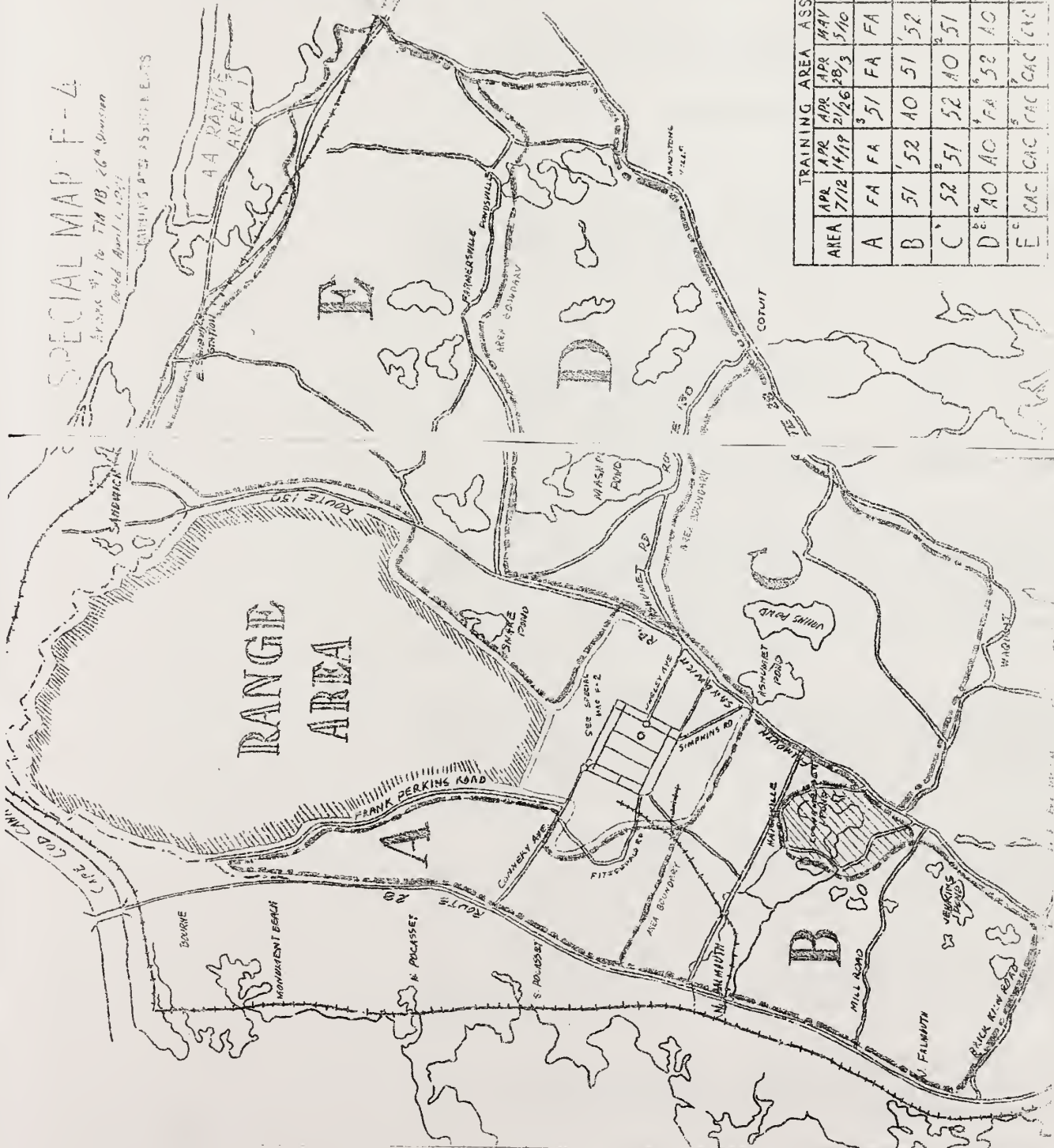
Dated April 1, 1951

TRAINING AREA ASSIGNMENTS

1. Use Outer Rd. South-ER exit
2. Use Inner Rd. South-Simpkins Rd.
3. Use Fitzgerald Rd.
4. Use Inner Rd. North & East-Simpkins Rd. Priority to CAC
5. Use Outer Rd. North & East-Lingley Ave. South 130
6. Priority to CAC on Lingley Ave
7. Use Lingley Ave. & Route 130
8. Use Outer Rd. South-Simpkins Rd
9. Use Lingley Ave. Priority to 51st Brig Wg. elements
10. Use Inner Rd. South & East-Lingley Ave. South 130. Priority for 52nd Brig. Wg. elements
11. Use Lingley Ave. Priority to 52nd Brig. Wg. elements
12. Use Lingley Ave. Priority for 52nd Brig. Wg. elements
13. Use Inner Rd. North.

- a. "AO" - All other troops. Coordination within areas by C.O. 101st Eng. Priority to Brigaded troops on all roads.
- b. Ashmont Rd. Route 130 may be used by troops assigned to either area C or D. Priority to troops assigned to Area D.
- c. Snake Pond-Fonderville Rd. may be used by troops assigned either area D or E. Priority to troops assigned area E.
- d. Use of areas outside the reservation will be carefully coordinated with R & C officers and all postings strictly observed.
- e. Use of areas, other than those assigned here-on, by special request to G-3, one week in advance.

TRAINING AREA		ASSIGNMENTS									
AREA	APR 7/12	APR 14/19	APR 21/26	APR 28/3	MAY 5/10	MAY 12/17	MAY 19/24	MAY 26/31	JUNE 2/7	JUNE 9/14	
A	FA	FA	51	FA	FA	FA	FA	FA	FA	CAC	
B	51	52	AO	51	52	AO	52	51	AO	51	
C	52	51	52	AO	51	52	AO	AO	51	52	
D	AO	AO	FA	52	AO	CAC	CAC	CAC	CAC	FA	
E	CAC	CAC	CAC	CAC	CAC	51	51	52	52	AO	



SECTION 3 ANNEX #2 TO
TRAINING MEMO #1
HEADQUARTERS 26TH DIVISION

BASIC PLAN
OF

SCHOOL FOR AUTOMOTIVE MECHANIC OF ALL UNITS
OF THE
26TH DIVISION

1. A school for automotive mechanics and other selected commissioned and enlisted personnel will be held at Camp Edwards, commencing with the third week after induction (tentatively Feb 10) the time and place to be announced later.

2. The time will be divided as follows:-

Second echelon of maintenance	40	hours
The Internal Combustion Engine	124	"
Frames and Running Gear	44	"
Power Transmission	78	"
Routine Maintenance within each unit	<u>110</u>	"
Total school hours (11 weeks)	396	"

3. Attendance of all 2nd echelon mechanics, as per current Tables of Organization for all Arms and Services of the Division is required, and all personnel in this classification will be relieved from duty with their units during the hours in which the school is to be held. In addition, all unit motor officers, motor sergeants, and truckmasters or carmasters will attend the first forty hours.

4. Unit commanders may detail such other personnel to the school as they feel would be benefited by attending; provided that the facilities are such that they can be accommodated. (No chauffeurs will be accepted as there will be a separate school for drivers, and 1st echelon instruction, and convoy operation.)

5. The first four subjects as listed in par 2 will be conducted by lectures; and if arrangements can be made; by appropriate moving pictures, and demonstrations by representatives of civilian automotive agencies.

6. The routine maintenance within each unit, will allow time for each unit to make such minor repairs as may develop from day to day, and to put into practical use the instruction given at the school.

7. Students will be assembled in their respective areas under the senior NCO present, and will be provided transportation by their units, to and from the school, if conditions warrant it.

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PAGE 3

Time forward from page 1
THE INTERNAL COMBUSTION ENGINE

1. Nomenclature of parts
 - Stationary parts
 - Moving parts
 - Principle of operation

2. Types of engines
 - Four cycle
 - Water cooled
 - Air cooled
 - Valve-in-head; 1 head

3. Definition of terms
 - Combustion-bore-stroke-cylinder dimensions-revolution-horsepower-piston displacement-clearance volume-compression ratio-indicated horsepower-brake horsepower.

4. Ignition
 - Battery
 - Primary circuit-condenser-ammeter
 - Secondary circuit-coil-distributor-spark plugs
 - Generator-voltage control-third brush-cut out

5. Cooling system
 - Purpose-air cooled-water cooled-water pump-Care of cooling system in summer and in winter.

Total time on page 2

	TOTAL HOURS	3	4	5	W E E K S					11	12	13
					6	7	8	9	10			
124	40	26	14									
(18)			12	6								
(9)				9								
(20)				11	9							
(25)					17	8						
(10)						10						
(122)		26	26	26	26	18						

	TOTAL HOURS	3	4	5	W E E K S					10	11	12	13
					6	7	8	9					
Time forwarded from page 3													
6. Oiling system Cylinder lubrication-bearing lubrication Methods Force feed-force feed and splash circulating Types of oil pumps-relief valves and pressure regulators-oil filters-rank case ventilation.	(122) (20)	26	26	26	26	18	12						
7. Carburetion Principles-vaporization-gas and air mixtures Nonenclosure and construction-venturi-main jet-compon- sating jet-idlin g jet	(22)						14	8					
Fuel pumps-filters-air cleaners-principles of operation													
FRAMES AND RUNNING GEAR	44												
1. Purpose of frame-materials used-distortion-checking alignment-repairing cracks	(3)							3					
2. Springs-nonenclosure-leaves-eye bolts-shackles-clips mountings-breakage-lubrication.	(5)							5					
3. Front axles Types-construction Nonenclosure-Steering arms-Tie rods-yoke-steering knuckles and spindle-king pins-spring perch Straightening axles	(10)							10					
4. Steering gears Construction-types-lubrication-nonenclosure-drag link- pitman arm-steering gear sector and shaft-steering gear housing-steering worm-main shaft-mast jacket- steering wheel	(8)								8				
5. Wheel and wheel alignment Steering geometry-caster-camber -king pin inclination- toe in-shimmy	(8)									8			

[illegible]

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The Army Motor Mechanic	Quartermaster Motor Transport School; Holabird Md.
Chapter I	The Echelon System
II	Hand and Precision Tools
III	Principles of the Internal Combustion En- gine
IV	Types of Engines
VI	Carburetion





DIVISION CHEMICAL WARFARE SCHOOLS

1. - The following Schools of Instruction in Defense against Chemical Warfare will be conducted by the division chemical officer during the initial training period at Camp, Edwards, Mass.

a. Refresher course for training cadres

- (1) This course is intended to better qualify officers and Non-Commissioned officers as instructors in Defense against Chemical Warfare during the initial period of individual and small unit training.
- (2) This school will be conducted during the first week of individual training and will be of fifteen hours duration, as outlined in attached schedule. Specific days and hours will be announced later.

b. Unit Gas Officers and Unit Gas Non-Commissioned Officers.

- (1) This course is intended as a more comprehensive training for Gas officers and unit Gas NCO's, to qualify them for this duty, including the planning and conduct of Chemical Training of selectees.
- (2) The course will cover subjects as outlined in the attached schedule which covers 65 hours of intensive training to be conducted prior to the commencement of the selectees' training program. The specific days and hours to be announced later.

2. - Attached herewith is a suggested three-hour schedule of individual training at Regimental Training Centers.

BY COMMAND OF MAJOR GENERAL ECKFELDT:

GEORGE L. GOODRIDGE
Lt. Col. Inf., Mass. N.G.
Chief of Staff

OFFICIAL

WALLACE A. CHOQUETTE
Lt. Col., Inf., Mass. N.G.
A C of S, G-3

SCHEDULE FOR A SCHOOL IN DEFENSE AGAINST CHEMICAL WARFARE FOR OFFICERS AND NON-COMMISSIONED OFFICERS

EQUIPMENT: Students will bring to each class their gas masks and FM 21-40, Basic Field Manual, Defense against Chemical Attack.

<u>Period</u>	<u>Duration</u>	<u>Type</u>	<u>Subject</u>	<u>Necessary Equipment</u>
I	30 min. 20 min.	Lecture Exercise	Individual Protection Gas Mask Drill	Charts, sectioned canister, protective clothing, gas masks Individual, gas masks
II	40 min. 10 min.	Lecture Exercise	General Properties of agents Classroom Identification	Charts, mimeographed tables, test tubes samples Set, gas identification, instructional (sniff bottles)
III	25 min. 25 min.	Lecture Exercise	Gas and Smoke Cloud Travel Field Identification of Agents. Demonstration of cloud travel	Charts Set, gas identification, detonation, HC smoke pot. Wind vane
IV	50 min. 20 min.	Conference Exercise	General Properties of Agents Field Identification of Agents.	Charts, mimeographed tables, test tube samples Set gas identification, detonation, wind vane.
V	50 min.	Lecture	Collective and Tactical protection	Charts, maps, collective protector, model of gas-proof shelter
VI	50 min.	Lecture	Approved Procedures in Training	improvised clothes steamer, gas claps, and horse gas mask None
VII	50 min.	Lecture	Weapons	Sectionalized munitions, 4-in. and 4.2-in. chemical mortar
VIII	20 min. 80 min.	Lecture Exercise	First Aid Gas Chamber Exercise	Livens projector, grenades, smoke pots and smoke candles Lantern slides of physiological effects of chemical agents Gas chamber, CN capsules
IX	30 min. 80 min.	Lecture Conf. Problem	General Principles of Chemical Warfare Tactics "	Charts, large map
X	2 hours 2 hours	Problem Exercise	Preparation of Field Exercises (Officers) Repair and Disinfection of Gas Masks (NCO's)	Individual maps and aerial photographs Individual maps and aerial photographs (Officers) Old and I & I'd gas masks
XI	1 hour 1 hour	Examination Examination	Written and Practical (Officers) Practical only (NCO's)	Pencils, paper, and other material as indicated by the examination.
XII	1 hour	Review	Summary and Review	



UNIT GAS OFFICERS' SCHOOL 26TH DIVISION -1941-

I. SCOPE

To instruct the gas officers and gas non-commissioned officers of the division in the duties of unit gas officer and gas non-commissioned officer; to qualify them as instructors in the proper methods of training personnel in gas defense and the use of chemicals in domestic disturbance.

II. PROGRAM

1. CHEMICAL WARFARE AGENTS 12 hours
 - a. Chemical principles, chemical agents 8 hours
 - b. Identification of chemical agents 2 hours
 - c. Smoke and gas cloud travel 2 hours
2. PROTECTION AGAINST CHEMICAL AGENTS 16 hours
 - a. Individual protection 8 hours
 - b. Collective protection 4 hours
 - c. Tactical protection 4 hours
3. CHEMICAL WARFARE WEAPONS 2 hours
4. TACTICAL EMPLOYMENT OF CHEMICAL AGENTS 10 hours
 - a. General principles of chemical tactics 2 hours
 - b. Use of chemicals in domestic disturbances 2 hours
 - c. Map problems 6 hours
5. METEOROLOGY 2 hours
6. CHEMICAL WARFARE TRAINING 11 hours
 - a. Preparation of field exercises 4 hours
 - b. Location of gassed areas 4 hours
 - c. Preparation of gas chambers 2 hours
 - d. Duties of gas officers 1 hour
7. EXAMINATIONS 2 hours

SUGGESTED SCHEDULE FOR THREE HOUR TROOP TRAINING IN DEFENSE AGAINST CHEMICAL WARFARE

SCOPE:

To instruct enlisted personnel in individual and collective protection against chemical warfare, in recognition of the principal chemical agents, in first aid, and in gas discipline.

This program assumes previous training of unit gas officers and gas non-commissioned officers in division schools, and subsequent training of units in field exercises involving the use of suitable chemicals.

DURATION: This program will be covered in two half-hour periods a week for the first three weeks of basic instruction.

<u>Period</u>	<u>Duration</u>	<u>Type</u>	<u>Subject</u>	<u>Reference, FM 21-40</u>	
I	10 min. 20 min.	Lecture Drill	Nomenclature and operation of gas mask Gas mask drill	Pars. 20, 23-30 or 77-82	Blackboard, charts, sectionalize
II	20 min. 10 min.	Exercise Drill	Identification of agents, cloud travel Gas mask drill	Sects. II and III Par 28 or 79	Set, gas identification, detonant HC smoke pot. None
III	20 min. 10 min.	Exercise Drill	Gas-proof shelters, Protection of animals Gas mask drill	Pars. 22, 23	Horse gas mask, gas-proof shelter collective protector. None
IV	30 min.	Exercise	Protection of Food and Material Decontamination	Par. 28-79 Par. 25-27	Impregnated aid impervious clothing. tartracalins, gun covers, improvised clothes steamers, chloride of lime, CC-1
V	15 min. 15 min.	Lecture Lecture	Gas discipline, duties of gas sentry First aid for gas casualties	Par 47-49 Sect. VI	Gas clinics -- issue and improvised None
VI	30 min.	Exercise	Gas chamber.	Par. 32a (4) (b) and note 34b (1)	Gas chamber, CN capsules

Jan. 10, 1941

DIVISION PIONEER SCHOOL

1. PURPOSE In order to prepare selected NCO's, who are capable of being used to aid in the instruction of works of a pioneer nature, such as small units may be confronted with, the Division Engineer is directed to organize and conduct a Divisional Pioneer School.
2. STUDENT PERSONNEL One (1) selected NCO from each Rifle, A.T. and H. W. Company of Infantry Regiments, and each Gun and A.T. Battery of F.A. Regiments, will be appointed to attend this school by respective unit commanding officers.
3. SCHOOL HOURS This school will be conducted for a period of five (5) morning training periods of 4 hours each commencing on the 3rd week.
4. SCOPE At the conclusion of the school the students should be able to understand the characteristics and limitations of Divisional Engineer equipment and the means which will have to be resorted to, by the other arms of the service when such engineer assistance is not available, and to be able to pass on this instruction to their respective unit personnel.
5. SUBJECTS The subjects should include:
 - (a) Hasty entrenchments. The ability to construct hasty entrenchments, with consideration to a tactical situation as well as a technical.
 - (b) Assault Boats. The cooperation which must exist between the Engineers and other arms of the service, in effecting a river crossing and the technique employed in river crossing operation.
 - (c) Demolition. A sufficient knowledge of the methods employed by a hostile force, and the safety measures insured when passing through hostile works. The engineer demolition equipment.
 - (d) Stream crossing Expedients. The development of initiative and self-reliance, in the use of local materials in effecting initial stream crossings.
 - (e) Obstacles, Barriers, Road Blocks, Mines, etc. Hostile mechanized and motorized tactics, and methods used to canalize and immobilize the operation of Mechanized and Motorized forces.
 - (f) Engineer Equipment. Demonstration of equipment as issued to lettered companies, and H & S. Co. of the combat engineers, their operation, tactical use, and limitations.
6. METHODS The applicatory system of instruction will be used whenever possible throughout the course, and it is highly desirable that the instruction should consist of practical work.
7. TRANSPORTATION Transportation to and from school assembly points will be furnished by Regimental Commanders.

BY COMMAND OF MAJOR GENERAL ECKFELDT:

GEORGE L. GOODRIDGE
Lt. Col. Inf., Mass. N.G.

OFFICIAL
WALLACE A. CHOQUETTE
Lt. Col., Inf., Mass. N.G.
A C of S, G-3



SCHEDULE OF TRAINING

3 FEBRUARY 1941 TO 3 MAY 1941

WEEKS	51ST BRIGADE	52D BRIGADE	51ST F.A. BRIGADE	101ST ENGINEERS (COMBAT)	101ST QUARTERMASTER REGT	101ST MEDICAL (I) REGT	26TH SIGNAL CO	26TH ORDNANCE CO	26TH MILITARY POLICE CO	26TH DIV HQ CO.
1	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
2	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
3	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
4	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
5	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
6	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
7	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
8	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
9	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
10	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
11	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
12	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier
13	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier	Basic Tact. Training Soldier

NOTES:-

A guide only. Must be altered to meet local conditions. This schedule assumes Range facilities as planned will be available by Feb 24, 1941. FA Brigade Comm must submit use of Range and other training areas to FA units.

- Includes Med Detls. whose training is supervised by Div. Surgeon. In so far as practicable includes firing by all Inf. weapons. Assumed that all Ranges except 37mm can be used simultaneously. During 9th to 10th week inclusive, Div Signal Off. uses Co. to conduct Div. Signal Comm School. 5003 to begin section training in all units by the 9th week end to 0331Z.
- In inspection of training throughout 3003 to provide. Schools must be scheduled from platoon up should be provided time for appropriate test (Reservations of such time not shown on this schedule.)
- 303 will provide maps delimiting all training areas. Full and efficient use must be made of them during all daylight hours.

SCHEDULE OF RANGE FIRING

W E E K S	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
RIFLE (1-100 @ 200) (1-50 @ 300)				101	104	Engr & ST	36 BG AA	36 BG AA	36 BG AA	101R	101	R 104		104	R Engr & ST					
RIFLE (101-200 @ 200) (51-100 @ 300)				182	181	QM & FA				182	R 182	R 181		181	R QM & FA					
1000" A				101	104	Engr & ST	36 BG AA			101	R 104	R Engr & ST								
1000" B				182	181	QM & FA	36 BG AA			182	R 181	R QM & FA								
MG LONG A				101	104	Engr & ST	36 BG AA	36 BG AA		101	R 104	R Engr & ST								
MG LONG B				182	181	QM & FA				182	R 181	R QM & FA								
81 MM				101	104					101	R 182	R 104		181						
60 MM A				101	104					101	R 182									
60 MM B				182	181					182	R 181									
MOVING TAR. RIFLE						104 Engr & ST	NON- BRIG	36 BG AA			101	R 182		104	R 181	NON- BRIG				
MOVING TAR. AT						104 Engr & ST		36 BG AA			101	R 182		104	R 181					
A.A. MIN. A						101	QM	36 BG AA			101	R 182		QM						
A.A. MIN. B						182	ST	36 BG AA			182	R 181		ST						
A.A. MIN. C							ENGR FA	36 BG AA				ENGR		FA						
A.A. BEACH						101 Engr & ST	104 Engr & ST	NON- BRIG				R 101		182	R 104	R 181	NON- BRIG			
MUSKETRY A							101	182	181					101	R 182	R 181				
MUSKETRY B							101	104	181					101	R 104	R 181				
MUSKETRY C							182	104	ENGR					182	R 104	R ENGR				
37 MM Moving			180	101 Engr & ST																
FA 37				FA	FA					R FA										
FA ALL POSITIONS EXCEPT 37 MM					FA	FA	FA	FA				R FA		FA	R FA					

Inclosure No. 3 - Training Memorandum No. 1 - Headquarters 26th Division.

TRAINING STATUS REPORT

(Location)

(Date)

SUBJECT	UNITS
LIST WERE THE SUBJECTS INCLUDED ON THE TRAINING SCHEDULES DURING THE PERIOD COVERED BY THIS REPORT	DIV Hq
	51st Brig Hq & Hq Co.
	52nd Brig Hq & Hq Co.
	PA Brig Hq & Hq Co
	101st Infantry
	182nd Infantry
	104th Infantry
	181st Infantry
	101st Field Artillery
	102nd Field Artillery
	180th Field Artillery
	101st Medical Regiment
	101st Engineer Regiment
	101st QM Regiment
	Special Troops

NOTES: a. Use additional sheets and alter units to meet specific conditions.
b. Use symbols: 1 - some instruction conducted; 2-progress to date unsatisfactory; 3 - progress to date satisfactory but instruction still incomplete; 4 - inspected and found qualified.

Inclosure No. 4, TMI No. 1 26th Division, January 10, 1941

STATUS OF EQUIPMENT

(Station)

(organization)

AS OF

DATE

(2)

(1)
SUBORDINATE UNIT

MAJOR ITEMS OF EQUIPMENT ON HAND

Motor Vehicles	Airplanes
----------------	-----------

Guns, machine,
Cal. 30 light

Guns, machine,
Cal. .30 heavy

Guns, machine, Cal. .50 aircraft	
-------------------------------------	--

Guns, 37 mm
II-1916

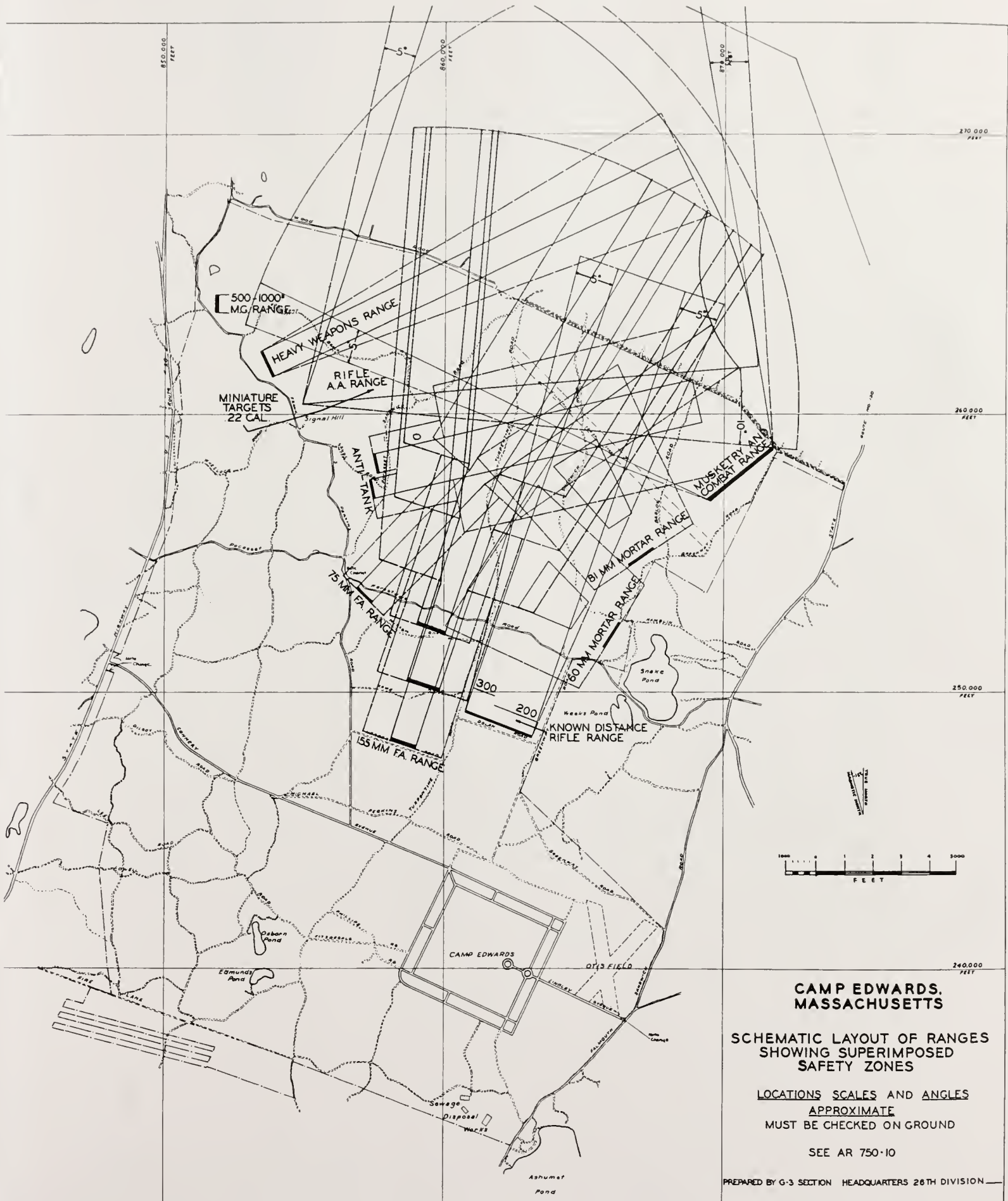
Pistols

rifles
M-1903

Rifles automatic

NOTE: Sample form. Use additional sheets and alter to meet unit requirements. (See Section 2 - Par. 1 i. (4).)





CAMP EDWARDS, MASSACHUSETTS

**SCHEMATIC LAYOUT OF RANGES
SHOWING SUPERIMPOSED
SAFETY ZONES**

LOCATIONS SCALES AND ANGLES
APPROXIMATE
MUST BE CHECKED ON GROUND

SEE AR 750-10

PREPARED BY G-3 SECTION HEADQUARTERS 26TH DIVISION

11. REVISED TRAVEL SCHEDULE - 20th Division
(Amended Schedule)

12. Monitor Schedule as referred to in Paragraph 1, Traveling Memorandum No. 1, subsequently 20th Division, dated 2 July 1941 :
as noted.

DATE	LOCATION	TIME	UNIT	REMARKS	STATUS
July 24
July 25
July 26
July 27
July 28
July 29
July 30
Aug 1
Aug 2
Aug 3
Aug 4
Aug 5
Aug 6
Aug 7
Aug 8
Aug 9
Aug 10
Aug 11
Aug 12
Aug 13
Aug 14
Aug 15
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Aug 31
Sept 1
Sept 2
Sept 3
Sept 4
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Sept 30

By ...
...
...
...

OFFICIAL

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...
...

26th DIVISION TRAINING PROGRAM FEBRUARY 3 TO SEPTEMBER 30

1 April 1942

1. This program covers the period February 3 to September 30, 1941. I supplement previous training memorandums and instructions and supersedes them wherever in conflict.

2. All training will comply with the provisions of TRAINING DIRECTIVE VI ARMY CORPS (VI AG TM-1, dated 11 March, 1941).

3. See Master schedule for training periods.

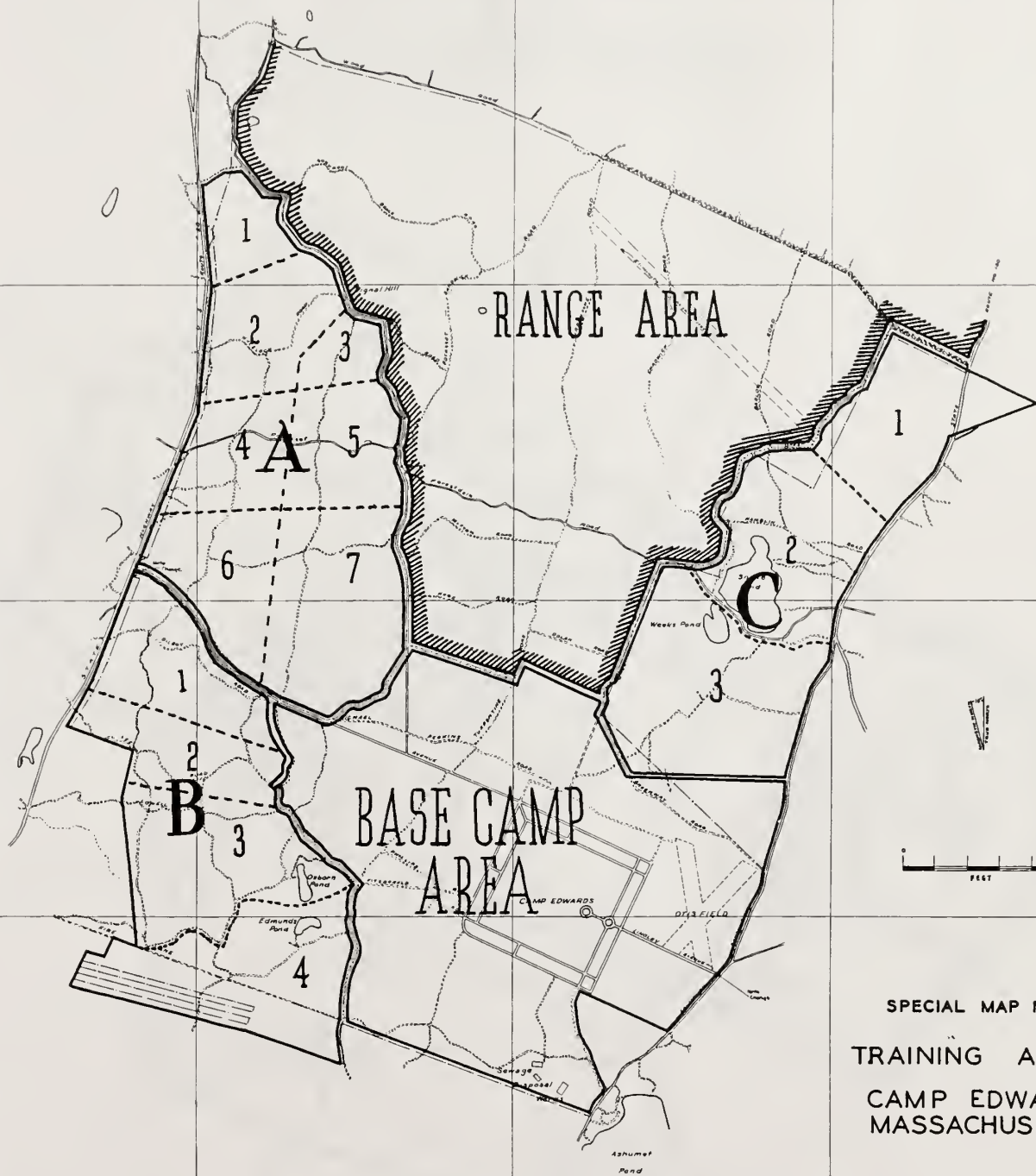
4. Unit Training: The original 13 week unit training schedule will be carried out in subjects involving individual training (rifle marksmanship, bayonet, grenade throwing, etc.) but unit training involving organized squads, platoons and companies will be deferred until the 8th week of selectee MP instruction when both unit and selectee training will be merged - all thereafter adhering as to subjects and hours to the selectee program as prescribed in W.P's. Battalion and Regimental training will be completed during the closing weeks of the selectee program.

5. Combat Firing: All Infantry combat firing problems (except for the instruction of selectee training cadre and demonstration units) will be deferred and merged with the selectee period for combat firing.

6. Division Schools: See Master schedule for training period. Detailed instructions later

MASTER SCHEDULE

FEBRUARY							MARCH							APRIL							MAY							JUNE							JULY							AUGUST							SEPTEMBER							OCT																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
3	9	14	17	22	24	28	3	10	15	22	29	7	14	21	28	5	12	19	26	3	10	17	24	31	7	14	21	28	5	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	7	12	19	26	3	10	17	24	31	



ROAD NETWORK
 MASSACHUSETTS MILITARY RESERVATION - BOURNE
 Commonwealth of Massachusetts
 Scale 1/20,000

Lambert Grid -
 November 22 1950

SPECIAL MAP NO. F-1
 TRAINING AREAS
 CAMP EDWARDS
 MASSACHUSETTS



SPECIAL MAP "F" - 2

PERMANENTLY ASSIGNED BASE CAMP AREAS CAMP EDWARDS - MASS.

Use of Base Camp Areas other than as assigned below will be by mutual arrangement between commanders concerned. See Special Map "F" - 3 for Parade Ground. Shaded areas excluded.



26TH DIVISION
JANUARY 10, 1941

SPECIAL MAP NO. F-3

ALLOTTED USE OF PARADE GROUND
FOR INDIVIDUAL AND SMALL UNIT
TRAINING - CAMP EDWARDS

NOTE - SUBJECT TO CHANGE FOR OTHER USE
AS REQUIRED.
COORDINATION TO BE EFFECTED BE-
TWEEN COMMANDERS CONCERNED





SPECIAL MAP F-4

Areas 91 to 114, 18, 26th Division
 Dated April 4, 1941

TRAINING AREA ASSIGNMENTS

1. Use Inner 20 South-28 exit
2. Use Inner Rd South-Stacking Rd.
3. Use Fitzgerald Rd.
4. Use Inner Rd North & East-Stacking Rd. Priority to CAC
5. Use Outer Rd North & East-Stacking Rd. Priority to CAC
6. Priority to CAC on Langley Ave.
7. Use Langley Ave. & Route 130
8. Use Outer Rd South-Stacking Rd.
9. Use Langley Ave. Priority to 51st
10. Use Outer Rd South & East-Stacking Rd. Priority to 51st
11. Use Inner Rd South & East-Stacking Rd. Priority to 51st
12. Use Outer Rd South & East-Stacking Rd. Priority to 51st
13. Use Inner Rd North

1. "AO" - All other troops. Coordination within areas by C.O. 101st Eng. Priority to Brigaded troops on all roads.
2. Admet Rd. - Route 130 may be used by troops assigned to either area C or D. Priority to troops assigned to Area D.
3. Snake Pond-Foodville Rd. may be used by troops assigned either area B or E. Priority to troops assigned area E.
4. Use of areas outside the reservation will be carefully coordinated with R & C officers and all postings strictly observed.
5. Use of areas, other than those assigned herein, by special request to G-3, one week in advance.

TRAINING AREA ASSIGNMENTS											
AREA	APR 7/12	APR 14/19	APR 21/26	APR 28/3	MAY 5/10	MAY 12/17	MAY 19/24	MAY 26/31	JUNE 2/7	JUNE 9/14	JUNE 16/21
A	FA	FA	51	FA	FA	FA	FA	FA	FA	CAC	CAC
B	51	52	AO	51	52	AO	52	51	AO	51	52
C	52	51	52	AO	51	52	AO	AO	51	52	52
D	AO	AO	FA	52	AO	CAC	CAC	CAC	CAC	FA	FA
E	CAC	CAC	CAC	CAC	51	51	51	51	52	52	AO



